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# HIGHLAND NHS BOARD MEETING OF BOARD

Tuesday 28 May 2024 at 9.30am

<u>Virtual Meeting Format (Microsoft Teams)</u>

- All Board Member cameras should be turned on
- Use raise hand facility to discuss items do not use MS Teams chat

Distribution 21 May 2024

#### **AGENDA**

Time	1.	Standing Items	
09:30	1.1	Welcome and Apologies	
	1.2	Declarations of Conflict of Interest Members are asked to consider whether they have a conflict of interest to declare in relation to any item on the agenda for this meeting. Any Member making a declaration of a conflict of interest should indicate whether it is a financial or non-financial conflict and include some information on the nature of the conflict. Advice may be sought from the Board Secretary's Office prior to the meeting taking place.	
09:35	1.3	Minute of Previous meeting of 26 March 2024 and Action Plan The Board is asked to approve the minutes of meeting of 26 March 2024 and note the action plan.	PP.1-9 & Excel Sheet
09:40	1.4	Matters Arising	
00.45			DD 10 10
09:45	2.	Chief Executive's Report – Update on Emerging Issues Fiona Davies, Chief Executive	PP.10-12
		The Board is asked to <b>Note</b> the Chief Executive's report.	
10:00	3	Governance and other Committee Assurance Reports Escalation of issues by Chairs of Governance Committees	
	a)	Clinical Governance Committee of 2 May 2024	PP.250-262
	b)	Finance, Resources and Performance Committee 12 April and 3 May 2024	PP.13-29
	c)	Staff Governance Committee of 7 May 2024	Verbal Update
	d)	Highland Health and Social Care Committee of 8 May 2024	PP.241-249
	e)	Audit Committee of 21 May 2024	PP.263-272
	f)	Argyll & Bute IJB 27 March 2024	PP.30-35
		The Board is asked to:	
		<ul> <li>(a) Confirm adequate assurance has been provided from Board Governance Committees, and</li> </ul>	
		(b) Note the minutes and agreed actions from the Argyll and Bute Integration Joint Board.	

## PERFORMANCE AND ASSURANCE

10:30	4	Integrated Performance and Quality Report	PP.36-88
		Report by Lorraine Cowie on behalf of David Park, Deputy Chief Executive	
		Assurance Level Proposed – Limited	
		The Board is asked to:	
		<ul><li>(a) Take Limited Assurance from the report and Note the continued and sustained pressures facing both NHS and Commissioned Care Services.</li><li>(b) Consider the level of performance across the system.</li></ul>	
11:15		COMFORT BREAK	
11:30	5	Finance Assurance Report – Month 12 Draft Position	PP.209-226
		Report by Heledd Cooper, Director of Finance	
		Assurance Level Proposed – Moderate	
		The Board is asked to:	
		<ul><li>(a) Take Moderate Assurance from the report.</li><li>(b) Examine the draft Month 12 financial position for 2023/2024 and Consider the implications of the matter.</li></ul>	
11:50	6	NHS Highland Financial Plan 2024/25	PP.227-240
		Report by Heledd Cooper, Director of Finance	
		Assurance Level Proposed – Limited	
		The Board is asked to:	
		<ul> <li>(a) Take Limited Assurance from the report and Acknowledge the challenge of delivering a 3% recurrent savings plan and delivering a balanced Adult Social Care budget.</li> <li>(b) Agree the proposed budget with a £22.2m gap from the brokerage cap and commitment to reduce the gap throughout the year.</li> </ul>	
12:20	7	Annual Delivery Plan	Verbal
		Verbal Hadeta had arraine Courie on habelf of Books Bords Obis 5	Update
		Verbal Update by Lorraine Cowie on behalf of David Park, Deputy Chief Executive	
13:00		<u>LUNCH BREAK</u>	
13:30	8	Highland Child Poverty Action report	PP.89-117
		Report by Cathy Steer on behalf of Dr Tim Allison, Director of Public Health	
		Assurance Level Proposed – Limited	
		The Board is asked to take <b>limited assurance</b> . An update report for 2023/24 will be developed by Autumn 2024. It will identify the actions that NHS Highland intend to take to impact child poverty based on the four priority areas outlined in the report. This report will provide assurance for 2023/24 to ensure that NHS Highland meets the requirements of the Child Poverty (Scotland) Act.	

#### **CORPORATE GOVERNANCE**

13:45	9	Quarter 4 Whistleblowing Report	PP.118-122
13.43	J	Report by Gareth Adkins, Director of People and Culture	11.110-122
		Assumed the Branch Madaget	
		Assurance Level Proposed – Moderate	
		The Board is asked to:	
		(a) Take <b>moderate assurance</b> from the report and	
		<ul> <li>(b) Note the content of the report and that it provides confidence of compliance with legislation, policy and Board objectives noting further work to improve processes.</li> </ul>	
14:00	10	Revisions to Standing Financial Instructions	PP.123-148
1 1100		Report by Ruth Daly on behalf of Heledd Cooper, Director of Finance	11.1120 110
		Acquirence Level Brancood Substantial	
		Assurance Level Proposed – Substantial	
		The Board is asked:	
		(a) Take substantial assurance from the report and	
		(b) <b>Approve</b> the revisions to the Standing Financial Instructions as	
		recommended by the Audit Committee.  (c) <b>Note</b> that a fully revised version of SFI's will be incorporated into the Code	
		of Corporate Governance and uploaded to the web once fully agreed.	
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14:10	11	Corporate Risk Register  Report by Lorraine Cowie, on behalf of Dr Boyd Peters, Medical Director	PP.149-167
		Assurance Level Proposed – Substantial	
		The Board is asked:	
		(a) Take substantial assurance from the report and	
		(b) <b>Note</b> the content of the report and that it provides confidence of compliance with legislation, policy and Board objectives noting further work to improve	
		processes. (c) <b>Examine</b> and <b>Consider</b> the evidence provided and provide final decisions	
		on the risks that are recommended to be closed and/or added.	
14:20	12	Governance Committees Annual Reports	PP.168-196
11120		Report by Ruth Daly, Board Secretary, on behalf of Sarah Compton Bishop, Board	11.100 100
		Chair	
		Assurance Level Proposed – Substantial	
		As part of the Annual Accounts process the Board's Governance Committees	
		produce Annual Reports of their activity throughout the year and an assessment of how well they have discharged their assurance role.	
		The annual reports were submitted to the Audit Committee on 21 May 2024 evidencing that governance processes have been followed.	
		The Board is asked to:	
		<ul><li>(a) Take substantial assurance from the report and</li><li>(b) Note that the Annual Reports were approved by the Audit Committee on 21 May 2024.</li></ul>	

## **OFFICIAL**

		(c) Approve the Annual Reports which form a key part of the evidence in support of the Board's Annual Accounts Governance Statement.	
14:25	13	Community Empowerment Act – Annual Reports	PP.197-208
		Report by Ruth Daly, Board Secretary, on behalf of Fiona Davies, Chief Executive	
		Assurance Level Proposed – Substantial	
		(a) Asset Transfer (b) Public Participation Requests	PP.200-203 PP.204-208
		The Board is asked to take <b>substantial assurance</b> and <b>approve</b> the Annual Reports.	
14:30	14	Register of Members Interests	
		Report by Ruth Daly, Board Secretary, on behalf of Sarah Compton Bishop, Board Chair  The Highland NHS Board Code of Conduct was formally adopted by the Scottish Ministers from 1 May 2014. Under its terms, Board Members are required to Register their interests in the Highland NHS Board Register.  An exercise to update the register has now been undertaken and the formal Highland NHS Board Register is kept available at the Board's offices for public inspection and is available on the NHS Highland web:  Public Register  The Board is asked to <b>Note</b> the 2024-25 Register of Board Member Interests.	
14:40	15	Any other Competent Business	
		Data & Time of Next Meeting	
		9	
14:45			
14:40 14:45	15	The Board is asked to <b>Note</b> the 2024-25 Register of Board Member Interests.	