

NHS Highland



Meeting: NHS Highland Board
Meeting date: 24 September 2024
Title: Finance Report – Month 4 2024/2025
Responsible Executive/Non-Executive: Heledd Cooper, Director of Finance
Report Author: Elaine Ward, Deputy Director of Finance

1 Purpose

This is presented to the NHS Highland Board for:

- Discussion

This report relates to a:

- Annual Operation Plan

This report will align to the following NHSScotland quality ambition(s):

Effective

This report relates to the following Strategic Outcome(s)

Start Well		Thrive Well		Stay Well		Anchor Well	
Grow Well		Listen Well		Nurture Well		Plan Well	
Care Well		Live Well		Respond Well		Treat Well	
Journey Well		Age Well		End Well		Value Well	
Perform well	X	Progress well					

2 Report summary

2.1 Situation

This report is presented to enable discussion on the NHS Highland financial position at Month 4 (July) 2024/2025.

2.2 Background

NHS Highland submitted a financial plan to Scottish Government for the 2024/2025 financial year in March 2023. This plan presented an initial budget gap of £112.491m. With a brokerage cap of £28.400m this meant cost reductions/ improvements of

£84.091m were required. The Board received feedback on the draft Financial Plan 2024-27 on the 4 April 2024 which recognised that “the development of the implementation plans to support the above savings options is still ongoing” and therefore the plan was still considered to be draft at this point. The feedback also acknowledged “the significant progress that has been made in identifying savings options and establishing the appropriate oversight and governance arrangements”.

Since the submission and feedback from the draft Financial Plan confirmation has been received that the cost of CAR-T, included within the pressures, will be funded nationally.

There has also been a notification of an additional allocation of £50m nationally on a recurring basis, specifically to protect planned care performance. The NHS Highland share on an NRAC basis is £3.3 million. This funding will enable NHS Highland to maintain the current planned care performance whilst reducing the distance from the brokerage limit in 2024/25.

Additionally, Argyll & Bute IJB has confirmed its ability to deliver financial balance through the use of reserves.

A paper was taken to the NHS Highland Board on 28 February recommending that the Board agree a proposed budget with a £22.204m gap from the brokerage limit of £28.400m – this was agreed and will be reflected in monitoring reports presented to the Finance, Resources & Performance Committee and the NHS Highland Board.

2.3 Assessment

For the period to end July 2024 (Month 4) an overspend of £31.499m is reported with this forecast to increase to £49.697m by the end of the financial year. The current forecast assumes that those cost reductions/ improvements identified through value and efficiency workstreams will be achieved and that further action will be taken to deliver a breakeven ASC position. This forecast is £21.296m worse than the brokerage limit set by Scottish Government.

2.4 Proposed level of Assurance

This report proposes the following level of assurance:

Substantial	<input type="checkbox"/>	Moderate	<input type="checkbox"/>
Limited	<input checked="" type="checkbox"/>	None	<input type="checkbox"/>

It is only possible to give limited assurance at this time due to the gap from Scottish Government expectations.

3 Impact Analysis

3.1 Quality/ Patient Care

The impact of quality of care and delivery of services is assessed at an individual scheme level using a Quality Impact Assessment tool. All savings are assessed using a Quality Impact Assessment (QIA).

3.2 Workforce

There is both a direct and indirect link between the financial position and staff resourcing and health and wellbeing. Through utilisation of the QIA tool, where appropriate, the impact of savings on these areas is assessed.

3.3 Financial

Scottish Government has recognised the financial challenge on all Boards for 2024/2025 and beyond and are continuing to provide additional support to develop initiatives to reduce the cost base both nationally and within individual Boards. NHS Highland continues to be escalated at level 3 in respect of finance.

3.4 Risk Assessment/Management

There is a risk associated with the delivery of the Value & Efficiency programme. The Board are developing further plans to generate cost reductions/ improvements.

3.5 Equality and Diversity, including health inequalities

An impact assessment has not been completed because it is not applicable

3.6 Other impacts

None

3.7 Communication, involvement, engagement and consultation

The Board has carried out its duties to involve and engage both internal and external stakeholders where appropriate through the following meetings:

- Executive Directors Group – via monthly updates and exception reporting
- Efficiency Transformation Group
- Monthly financial reporting to Scottish Government

3.8 Route to the Meeting

This has been previously considered by the following groups as part of its development. The groups have either supported the content, or their feedback has informed the development of the content presented in this report.

- EDG
- FRPC

4 Recommendation

Discussion – Examine and consider the implications of the matter.

4.1 List of appendices

The following appendices are included with this report:

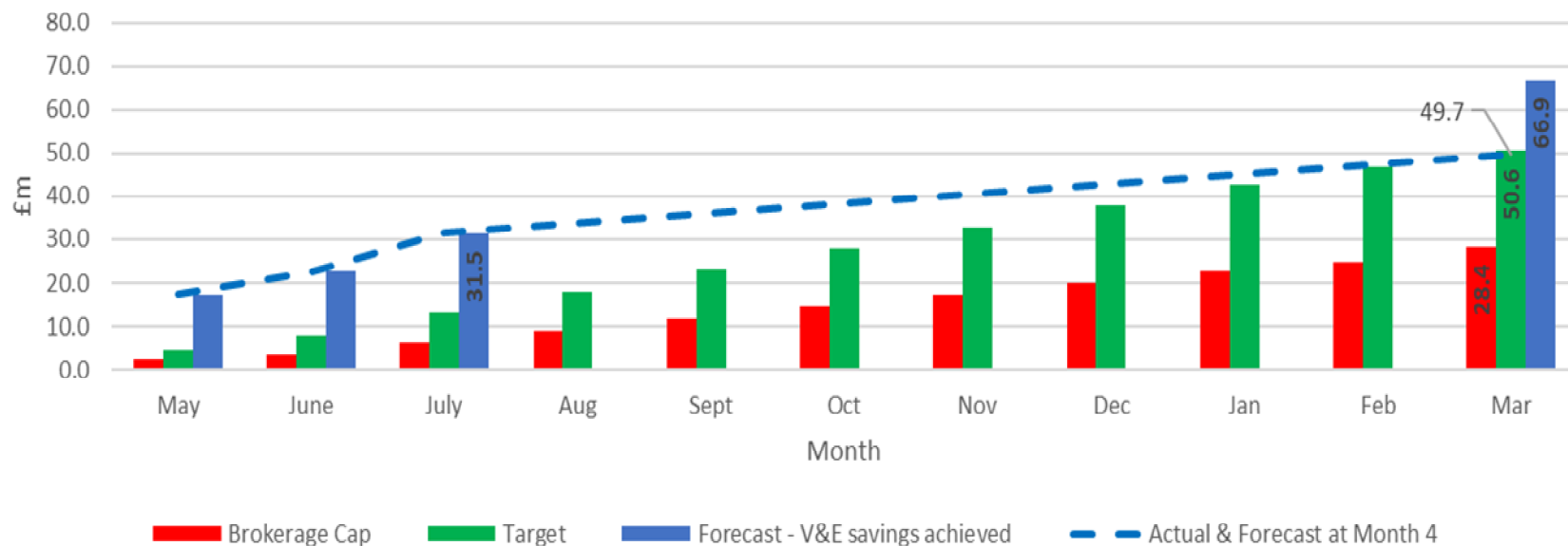
No appendices accompany this report

Finance Report – 2024/2025 Month 4 (July 2024)

MONTH 4 2024/2025 – JULY 2024



Actual v Planned Financial Performance



Target	YTD £m	YE Position £m
Delivery against Revenue Resource Limit (RRL) DEFICIT/ SURPLUS	31.5	49.7
Delivery against Brokerage Cap DEFICIT/ SURPLUS	25.2	21.3
Deliver against Target agreed with Board YTD DEFICIT/ SURPLUS	18.5	0.9

- Forecast year end deficit £49.7m – assuming additional action is taken to deliver breakeven ASC position
- £21.3m adrift from brokerage limit
- £0.900m better than target agreed with Board May 2024

MONTH 4 2024/2025 – JULY 2024

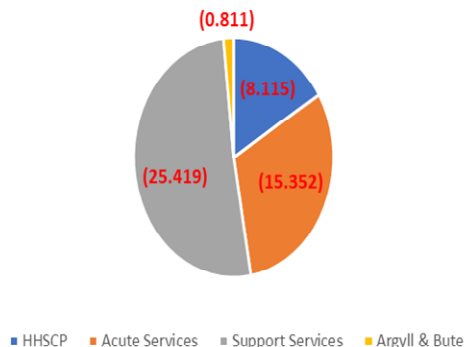


Current Plan £m	Summary Funding & Expenditure	Plan to Date £m	Actual to Date £m	Variance to Date £m	Forecast Outturn £m	Forecast Variance £m
1,194.258	Total Funding	374.414	374.414	-	1,194.258	-
	Expenditure					
460.549	HHSCP	151.826	161.657	(9.831)	480.089	(19.540)
	ASC Position to Breakeven				(11.425)	11.425
460.549	Revised HHSCP	151.826	161.657	(9.831)	468.664	(8.115)
307.275	Acute Services	101.016	107.116	(6.100)	322.627	(15.352)
166.607	Support Services	35.743	50.886	(15.142)	192.026	(25.419)
934.432	Sub Total	288.584	319.658	(31.074)	983.317	(48.886)
259.827	Argyll & Bute	85.830	86.255	(0.425)	260.638	(0.811)
1,194.258	Total Expenditure	374.414	405.913	(31.499)	1,243.955	(49.697)

MONTH 4 2024/2025 SUMMARY

- Overspend of £31.499m reported at end of Month 4
- Overspend forecast to increase to £49.697m by the end of the financial year – assuming further action will deliver a breakeven ASC position
- At this point it is forecast that only those cost reductions/ improvements identified through value and efficiency workstreams will be achieved
- Forecast is £21.296m worse than the brokerage limit set by Scottish Government but £0.904m better than the target agreed with the Board in May 2024

Forecast Deficit by Operational Area



KEY RISKS



- Adult Social Care – no plan in place to deliver breakeven
- Supplementary staffing – potential that spend could increase over winter period
- Prescribing & drugs costs – increases in both volume and cost
- Adult Social Care pressures – suppliers continuing to face sustainability challenges
- Health & Care staffing
- Ability to delivery Value & Efficiency Cost Reduction/ Improvement Targets
- AfC non pay impact – funding package may not cover all costs
- Availability of capital funding for backlog maintenance
- SLA Uplift

MITIGATIONS



- Adult Social Care funding from SG confirmed as higher than anticipated
- Development of robust governance structures around agency nursing utilisation
- Additional New Medicines funding

MONTH 4 2024/2025 – JULY 2024



Summary Funding & Expenditure	Current Plan £m
RRL Funding - SGHSCD	
Baseline Funding	857.900
Baseline Funding GMS	5.291
FHS GMS Allocation	73.949
Supplemental Allocations	50.255
Non Core Funding	-
Total Confirmed SGHSCD Funding	987.395
Anticipated funding	
Non Core allocations	75.912
Core allocations	4.233
Total Anticipated Allocations	80.145
Total SGHSCD RRL Funding	1,067.540
Integrated Care Funding	
Adult Services Quantum from THC	137.701
Childrens Services Quantum to THC	(10.983)
Total Integrated care	126.718
Total NHS Highland Funding	1,194.258

FUNDING

- £0.438m of allocations received in Month 4
- No funding received for pay award at this time

MONTH 4 2024/2025 – JULY 2024



Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m	Forecast Outturn £m	Forecast Variance £m
	HHSCP					
264.772	NH Communities	88.171	89.611	(1.440)	273.499	(8.727)
53.651	Mental Health Services	18.283	19.115	(0.832)	58.267	(4.616)
157.242	Primary Care	52.498	53.659	(1.161)	160.023	(2.781)
(15.115)	ASC Other includes ASC Income	(7.127)	(0.728)	(6.398)	(11.700)	(3.416)
460.549	Total HHSCP	151.826	161.657	(9.831)	480.089	(19.540)
	HHSCP					
285.629	Health	95.599	98.067	(2.468)	293.859	(8.230)
174.920	Social Care	56.227	63.590	(7.363)	186.230	(11.310)
460.549	Total HHSCP	151.826	161.657	(9.831)	480.089	(19.540)
	Delivering ASC Position to Breakeven				(11.425)	11.425
460.549	Revised Total HHSCP	151.826	161.657	(9.831)	468.664	(8.115)

Locum/ Agency & Bank Spend	In Month £'000	YTD £'000
Locum	530	2,055
Agency (Nursing)	262	1,055
Bank	775	3,416
Agency (exclu Med & Nurs)	128	555
Total	1,695	7,081

HHSCP

- Year to date overspend of £9.831m reported
- Forecast that this will increase to £8.115m by financial year end – assuming further action will be taken to deliver a breakeven ASC position
- Prescribing already emerging as a pressure with £3.400m overspend built into forecast.
- Assuming delivery of £5.710m of V&E cost reductions/ improvements in forecast – high risk
- Supplementary staffing costs continue to drive an overspend position – £2.900m pressure within the forecast
- £1.500m has been built into the forecast in respect of out of area placements
- Costs escalating within ASC

MONTH 4 2024/2025 – ADULT SOCIAL CARE



Services Category	Annual Budget £000's	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	YTD Outturn £000's	YE Variance £000's
Total Older People - Residential/Non Residential Care	59.996	19.896	19.408	0.489	58.618	1.379
Total Older People - Care at Home	36.717	12.208	13.173	(0.965)	38.969	(2.252)
Total People with a Learning Disability	49.926	16.680	17.281	(0.601)	56.410	(6.484)
Total People with a Mental Illness	10.340	3.450	3.178	0.272	10.164	0.176
Total People with a Physical Disability	9.331	3.120	3.226	(0.106)	9.977	(0.646)
Total Other Community Care	13.185	4.396	4.831	(0.435)	13.968	(0.783)
Total Support Services	(4.576)	(3.524)	1.836	(5.360)	(3.275)	(1.301)
Care Home Support/Sustainability Payments	0.000	0.000	0.656	(0.656)	1.399	(1.399)
Total Adult Social Care Services	174.920	56.227	63.590	(7.363)	186.230	(11.310)

Care Home	Month 4		Total YTD £000's
	Bank £000's	Agency £000's	
Ach an Eas	20	-	74
An Acarsaid	13	-	42
Bayview House	22	-	74
Caladh Sona	-	-	6
Dail Mhor House	-	-	-
Grant House	15	-	65
Home Farm	8	76	402
Invernevis	17	-	47
Lochbroom	13	-	70
Mackintosh Centre	-	-	2
Mains House	18	49	224
Melvich	6	-	21
Pulteney	25	-	101
Seaforth	24	-	89
Strathburn	1	2	55
Telford	4	-	9
Wade Centre	6	-	34
Total	192	127	1,315

ADULT SOCIAL CARE

- A forecast overspend of £11.310m is reported. At this stage it is assumed that additional activity will enable delivery of a breakeven position at FYE. £11.425m of additional cost reductions/improvements will be required when ASC related property costs are included
- Assuming delivery of V&E target of £5.710m
- £1.315m of supplementary staffing costs within in-house care homes are included within the year to date position

MONTH 4 2024/2025 – JULY 2024



ASC Financial Plan Movement		
	PLAN	REVISED
Quantum	131.729	137.695
NHS Highland/ SG	32.114	32.114
SG Funding £12/hr & Personal/ Nursing Care	10.321	10.820
SDS	-	0.007
TOTAL	174.164	180.636
EXPENDITURE ESTIMATE	190.416	190.416
GAP	(16.252)	(9.780)
REDUCTION TO QUANTUM	7.000	7.000
ADJUSTED GAP	(23.252)	(16.780)

ADULT SOCIAL CARE

- The opening quantum has now been agreed with Highland Council. The funding position has improved by £6.472m
- At the end of month 4 further actions totalling £11.425m are required to enable delivery of a breakeven position
- Delivery of breakeven is considered high risk with significant operational pressures currently being experienced system wide.

MONTH 4 2024/2025 – JULY 2024



Current Plan £000	Division	Plan to Date £000	Actual to Date £000	Variance to Date £000	Forecast Outturn £000	Forecast Variance £000
83.234	Medical Division	27.639	31.142	(3.504)	92.874	(9.640)
21.717	Cancer Services	7.144	7.845	(0.701)	23.378	(1.662)
70.313	Surgical Specialties	23.486	24.659	(1.173)	72.996	(2.683)
37.085	Woman and Child	12.202	12.410	(0.208)	36.966	0.119
44.584	Clinical Support Division	14.678	14.811	(0.133)	44.584	-
(5.626)	Raigmore Senior Mgt & Central Cost	(2.616)	(2.463)	(0.153)	(4.900)	(0.726)
25.605	NTC Highland	8.333	7.893	0.440	24.654	0.952
276.912	Sub Total - Raigmore	90.866	96.298	(5.432)	290.552	(13.640)
14.655	Belford	4.894	5.108	(0.215)	15.227	(0.572)
15.708	CGH	5.256	5.710	(0.454)	16.847	(1.139)
307.275	Total for Acute	101.016	107.116	(6.100)	322.627	(15.352)

Locum/ Agency & Bank Spend	In Month £'000	YTD £'000
Locum	894	3,613
Agency (Nursing)	462	1,260
Bank	632	2,621
Agency (exclu Med & Nurs)	88	502
Total	2,076	7,996

ACUTE

- £6.100m ytd overspend reported with this forecast to increase to £15.352m by the end of the financial year
- Deterioration due to reallocation of cost reduction/ improvement target from Support Services. Further adjusts will be made as schemes develop
- Main drivers for overspend position continues to be supplementary staffing costs and increased drug costs
- The cost of patients within the wrong care setting is estimated at £2.182m ytd.
- £4.774m of pressure within the forecast in respect of unfunded services/ costs

MONTH 4 2024/2025 – JULY 2024



Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m	Forecast Outturn £m	Forecast Variance £m	Locum/ Agency & Bank Spend	In Month £'000	YTD £'000
	Support Services						Locum	-	15
(36.278)	Central Services	(11.289)	4.689	(15.979)	(10.423)	(25.855)	Agency (Nursing)	-	4
56.872	Central Reserves	-	-	-	54.820	2.053	Bank	297	688
47.456	Corporate Services	15.170	13.930	1.240	46.928	0.528	Agency (exclu Med & Nurs)	43	164
55.281	Estates Facilities & Capital Planning	17.504	17.532	(0.028)	55.811	(0.530)			
15.606	eHealth	5.136	5.191	(0.055)	15.839	(0.233)	Total	340	871
27.670	Tertiary	9.223	9.543	(0.320)	29.052	(1.382)			
166.607	Total	35.743	50.886	(15.142)	192.026	(25.419)			

SUPPORT SERVICES

- YTD overspend of £15.142m reported with this forecast to increase to £25.419m by the end of the financial year – this area carries the risk associated with not achieving the cost reduction/ improvement target.
- Continuing vacancies within a number of teams within Corporate Services are driving both the year to date and forecast position. However, at this time there are pressures within the vaccination service due to a reduced funding envelope and an element in respect of international recruitment with specific funding no longer available in 2024/2025.
- Estates are seeing pressures within soft FM pay related costs and building lease costs. The most significant pressure is within provisions with increases significantly in excess of inflation playing through. These pressures are being mitigate by vacancies within linen and decontamination services
- Previously identified pressures relating to the SLA uplift and specific issues relating to forensic psychiatry, TAVI and rheumatology drugs continue to account for the overspend within Tertiary

MONTH 4 2024/2025 – JULY 2024



Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m	Forecast Outturn £m	Forecast Variance £m
	Argyll & Bute - Health					
125.926	Hospital & Community Services	42.284	42.288	(0.004)	126.069	(0.143)
39.188	Acute & Complex Care	13.282	14.038	(0.756)	41.082	(1.894)
10.109	Children & Families	3.398	3.412	(0.015)	10.109	-
40.285	Primary Care inc NCL	13.177	13.020	0.157	40.355	(0.070)
24.722	Prescribing	8.123	8.428	(0.305)	25.022	(0.300)
10.886	Estates	3.554	3.648	(0.093)	11.136	(0.250)
5.964	Management Services	1.530	1.517	0.013	6.005	(0.041)
2.748	Central/Public health	0.482	(0.096)	0.578	0.861	1.887
259.827	Total Argyll & Bute	85.830	86.255	(0.425)	260.638	(0.811)

Locum/ Agency & Bank Spend	In Month £'000	YTD £'000
Locum	534	2,178
Agency (Nursing)	177	864
Bank	235	989
Agency (exclu Med & Nu)	102	271
Total	1,048	4,302

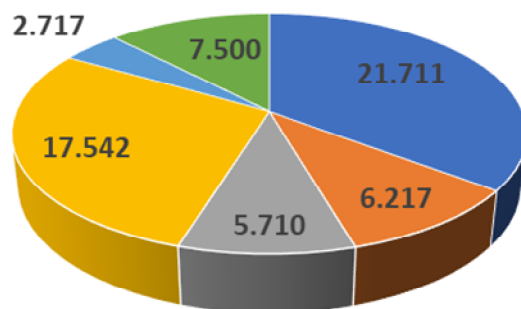
ARGYLL & BUTE

- YTD overspend of £0.425m reported
- An overspend of £0.811m – a deterioration of £0.283m from the M3 position due to unexpected out of area placements
- The use of supplementary staffing continues to adversely impact on the financial position.
- Slippage against the cost reduction/ improvement programme is also contributing to the overspend
- Significant vacancies and slippage within reserves are mitigating existing cost pressures
- The YTD position is masking slippage on cost reductions/ improvements of £0.413m

MONTH 4 2024/2025 – JULY 2024



Cost Reduction/ Improvement Target (£m)



■ NH Value & Efficiency
 ■ A&B Value & Efficiency
 ■ ASC Value & Efficiency
■ ASC Transformation
 ■ A&B Choices
 ■ Financial Flexibility

COST REDUCTON/ IMPROVEMENT

- At the NHS Highland Board Meeting on 28 May the Board agreed to a proposed budget with a £22.204m gap from the brokerage cap
- Current forecasts suggest that year end out-turn will be £0.907m better than previously presented
- It should be noted that there is a high risk around delivery of this position as plans continue to be developed to support delivery of V&E targets
- In addition there is an assumption that further activity will enable delivery of a breakeven position within ASC

Board agreed plan	
	Target £000s
Opening Gap	112.001
Closing the Gap	
NH Value & Efficiency	21.711
A&B Value & Efficiency	6.217
ASC Value & Efficiency	5.710
ASC Transformation	17.542
A&B Choices	2.717
Financial Flexibility	7.500
GAP after improvement activity	50.604
GAP from Brokerage limit	22.204

MONTH 4 2024/2025 – JULY 2024



Planned Value of 24-25 Efficiency of **£16.220m**, is the value of the schemes currently listed on the Savings Tracker and is part of the total savings goal for the NH and A&B of **£51.180m**:

Target: £51.180m
 Currently achieved: £7,329m
 Forecast still to be delivered: £7,042m
GAP (incl forecast): £36.810m

Reduction Programmes	V&A Plan					GAP
	2024-25 Original Target (£'000)	2024-25 Current Target/Plan (£'000)	2024-25 Plan Achieved (£'000)	2024-25 Plan Forecasted (£'000)	Total Achieved & Forecasted	
Value & Efficiency - North Highland	21,711	4,850	2,201	957	3,157	-18,554
Value & Efficiency - Argyll & Bute	6,217	5,670	4,978	535	5,513	-704
Total Value & Efficiency	27,928	10,520	7,179	1,492	8,670	-19,258
Value & Efficiency - ASC	23,252	5,700	150	5,550	5,700	-17,552
Total Value & Efficiency incl ASC	51,180	16,220	7,329	7,042	14,370	-36,810

MONTH 4 2024/2025 – JULY 2024

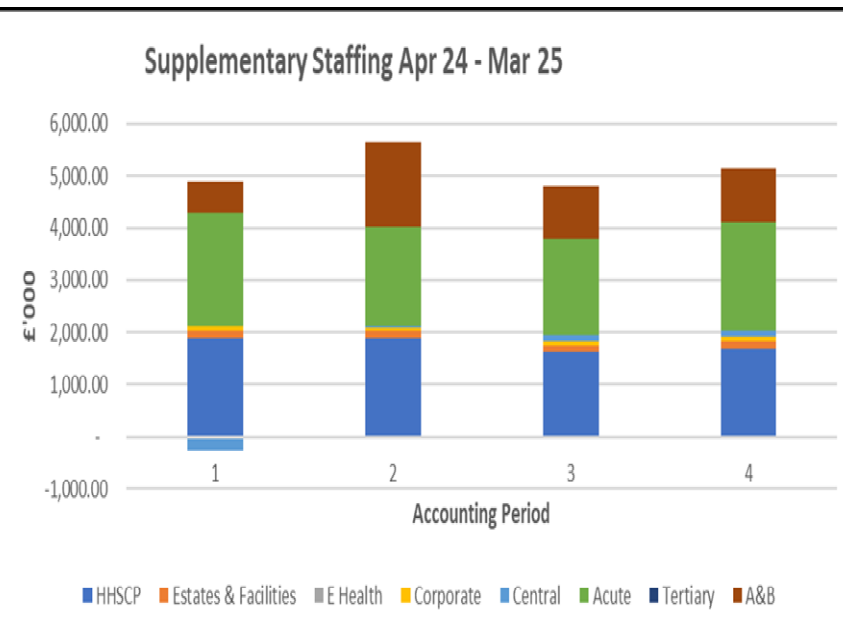


	2024/2025 YTD £'000	2023/2024 YTD £'000	Inc/ (Dec) YTD £'000
HHSCP	7,081	7,681	(600)
Estates & Facilities	579	488	91
E Health	6	7.19	(1)
Corporate	278	386	(108)
Central	7	(57)	64
Acute	7,996	9,996	(2,000)
Tertiary	0	1	-
Argyll & Bute	4,302	4,093	209
TOTAL	20,250	22,595	(2,344)

SUPPLEMENTARY STAFFING

- Total spend on Supplementary Staffing at end of Month 4 is £2.344m lower than at the same point in 2023/2024.
- There is an overspend of £3.063m on pay related costs at the end of Month 3

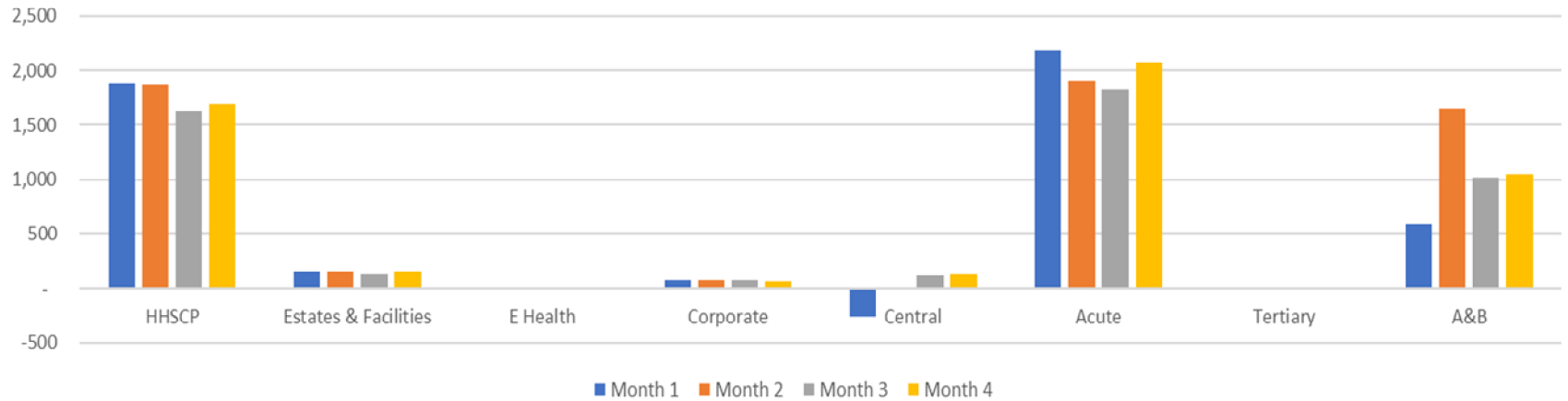
Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m
	Pay			
119.220	Medical & Dental	38.801	42.143	(3.343)
6.636	Medical & Dental Support	2.183	2.784	(0.601)
211.714	Nursing & Midwifery	69.372	70.964	(1.593)
40.203	Allied Health Professionals	13.272	12.568	0.704
16.938	Healthcare Sciences	5.388	5.411	(0.023)
21.090	Other Therapeutic	6.910	7.203	(0.293)
44.937	Support Services	14.966	14.657	0.310
82.065	Admin & Clerical	26.554	26.423	0.131
3.478	Senior Managers	1.169	0.964	0.204
58.257	Social Care	19.261	18.119	1.142
(7.848)	Vacancy factor/pay savings	(0.921)	(0.731)	(0.189)
596.689	Total Pay	196.954	200.505	(3.551)



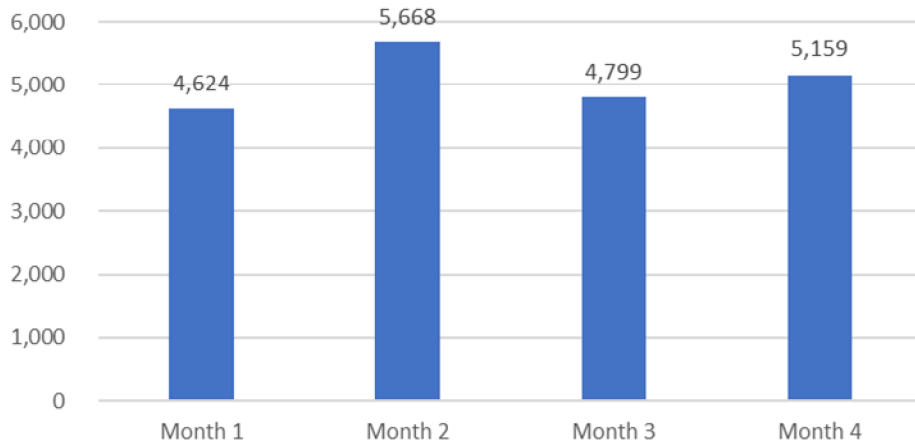
MONTH 4 2024/2025 – JULY 2024



Supplementary Staffing - Monthly Run Rate



Supplementary Staffing Total Spend 2023/2024



- Month 4 spend is £0.369m higher than month 3
- Slight increase in all operational areas

MONTH 4 2024/2025 – JULY2024



Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m
	Expenditure by Subjective spend			
596.689	Pay	196.954	200.505	(3.551)
128.969	Drugs and prescribing	42.835	43.885	(1.050)
62.536	Property Costs	20.156	20.589	(0.433)
41.814	General Non Pay	13.351	14.371	(1.020)
52.631	Clinical Non pay	17.208	20.651	(3.443)
140.733	Health care - SLA and out of area	49.822	51.262	(1.440)
133.669	Social Care ISC	44.766	47.437	(2.671)
111.753	FHS	38.437	37.229	1.208

Current Plan £m	Detail	Plan to Date £m	Actual to Date £m	Variance to Date £m
	Drugs and prescribing			
50.205	Hospital drugs	16.930	16.707	0.223
78.764	Prescribing	25.906	27.178	(1.273)
128.969	Total	42.835	43.885	(1.050)

SUBJECTIVE ANALYSIS

- Pressures continued within all expenditure categories
- Supplementary staffing costs are driving the overspend within Pay
- Drugs and prescribing expenditure is currently overspent by £1.050m – currently an underspend of £0.223m on hospital drugs which is cancelled out by an overspend in community prescribing of £1.273m

MONTH 4 2024/2025 – JULY 2024



BUDGET	SCHEME	JOB CODE	ACTUALS	VARIANCE
HISTORIC COSTS				
	LOCHABER REDESIGN	HCNH0555	40	
	CAITHNESS REDESIGN	HCNH0462	4	
	NATIONAL TREATMENT CENTRE	HCNH0402	371	
	RAIGMORE MATERNITY REDESIGN	HCNH0561	95	
	BACKLOG MAINTAINENCE		75	
	TOTAL		577	577
FORMULARY ALLOCATION				
1,819	EPAG	HCNH0254	73	1,746
eHEALTH				
38	REPLACEMENT SITE SERVERS (4)	HCNH0620		
240	REPLACEMENT SAN	HCNH0621	1	
288	UPGRADE BACKUP SOLUTION	HCNH0622		
132	SERVER REPLACEMENT	HCNH0383	56	
300	FIBRE REPLACEMENT - RAIGMORE	HCNH0623		
60	FIBRE REPLACEMENT - LORN & ISLES	HCNH0624		
38	MULTITONE UPGRADE	HCNH0625		
110	FIREWALLS - LORN & ISLES	HCNH0626		
1,207	TOTAL		57	1,150
ESTATES				
	RADIOPHARMACY SUITE VENTILATION REPLACEMENT	HCNH0599	2	
	NUCLEAR MEDICINE VENTILATION AHU REPLACEMENT		0	
	MORTUARY VENTILATION AHU REPLACEMENT		0	
	RAIGMORE FIRE COMPARTMENTATION	HCNH0166	113	
	ROSS MEMORIAL FIRE COMPARTMENTATION	HCNH0177	0	
	BELFORD DISTRIBUTION BOARDS REPLACEMENT		0	
	ASSYNT HEALTH CENTRE - REPLACEMENT OIL LINE			
	COWAL HOSPITAL REWIRING			
	A&B HOSPITAL WATER SUPPLY			
2,504	TOTAL		115	2,389
417	CONTINGENCY	HCNH0464	24	393
500	ERPCC LIFE CYCLE ADDITIONS	HCMD0004	138	362
500	MID ARGYLL PFI	HCAB0009	135	365
	OTHER	HCNH0001	0	0
6,947	FORMULA TOTAL		1,119	5,828
PROJECT SPECIFIC FUNDING				
TBC	ACT ACCOMMODATION PROJECT	HCNH0619		
500	GRANTOWN HEALTH CENTRE REFURB	HCNH0508	137	637
352	EV CHARGERS		193	129
852	PROJECT TOTAL		56	796
7,799	Total		1,174	6,625

CAPITAL

- Funding of £6.947 confirmed for this financial year
- Allocations anticipated in respect of ongoing PFI costs
- Spend is low at this early stage of the financial year with the most significant aspect of spend being against projects established and delivered in earlier years
- Additional allocation anticipated for emergency work at Belford Hospital